Appendix 2:

Terms of Reference for Hackney Obesity Strategic Partnership

February 2016

"Working together for a place where everyone can achieve a healthy weight"
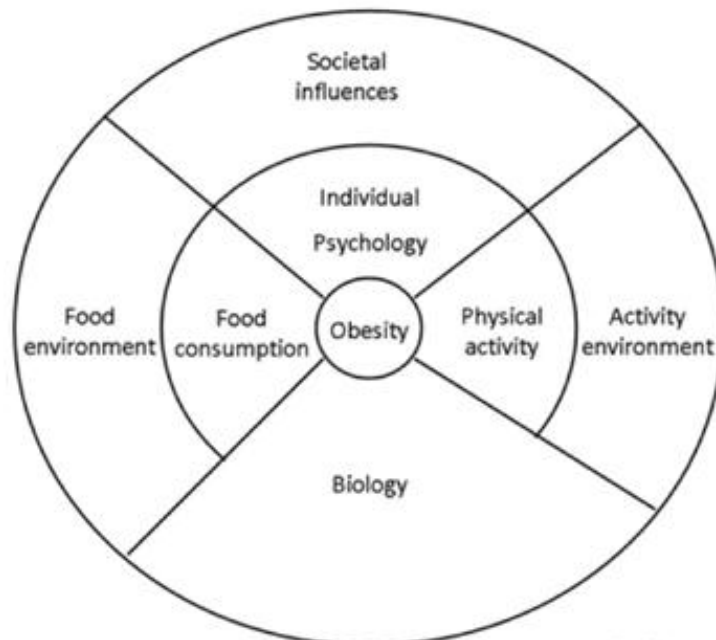
Purpose
The purpose of the Obesity Strategic Partnership (OSP) is to:
- set the strategic direction for reducing obesity and associated health inequalities;
- support the implementation of a 'whole systems' approach to obesity (taking into account the role of the food environment, physical activity environment, social influences, as well as individual psychology, physical activity and food consumption);
- promote a shared understanding of how to address obesity and develop evidence-based approaches for collaborative action.

Context
Obesity is influenced by a wide range of factors, as summarised in the simplified diagram below (based on the Foresight report from 2007). Preventing and tackling obesity effectively requires the development of a sustained 'whole systems' approach, working across individual, environmental and societal levels, and requires the participation of a broad partnership of stakeholders.

Role
The Hackney OSP will:
- lead the review and implementation of the local obesity strategy and subsequent action plans;
- ensure a cohesive approach to commissioning of healthy weight, physical activity and weight management services across the borough, including making recommendations to commissioners as appropriate;
- maintain an overview of any emerging trends and key issues arising around obesity;
- share learning from current research and best practice to inform interventions;
- steer and support research and evaluations relating to obesity as appropriate;
- contribute to the design of an evaluation framework for the local obesity pathways;
- provide an opportunity for colleagues working to reduce obesity to co-ordinate local developments, build networks and identify opportunities for collaboration;
- share best practice and identify opportunities to work with neighbouring London Boroughs were appropriate (e.g. through London's Growth Boroughs network and the London Obesity Network).

Format of meetings
1) Focus topic/learning set (ideally with external expert input)
2) Practical planning or review session (ideally linked to focus topic)

Frequency of meetings
The OSP meets quarterly. This will be reviewed after 12 months (i.e. in early 2017).

Accountability
The OSP is accountable to:
- Hackney Health and Wellbeing Board

The OSP will also feed into a range of health and wider determinants partnerships, including the Children's Health and Wellbeing Partnership.

Review
The Terms of Reference will be reviewed annually.

Guiding documents
National
- Healthy Lives, Healthy People: Our strategy for public health in England
- Everybody Active, Every Day: An evidence-based approach to physical activity
- Fair Society, Healthy Lives: The Marmot Review
- Foresight: Tackling Obesities: Future Choices – Project Report

Regional
- Better Health for London

Local
- Achieving a Healthy Weight for all in Hackney and City, 2010-2018 (and subsequent action plans)

- Hackney's Joint Health and Wellbeing Strategy
- City of London Joint Health and Wellbeing Strategy
- London Borough of Hackney Childhood Obesity Scrutiny Review report 2012/13

Membership

The OSP will be a strategic group comprised of leaders from across the obesity system. This will include a representative for/on behalf of the City of London.

Task and finish groups will be established to support implementation of specific emerging projects, as required. This will be drawn from a larger operational group, and include providers. This will include a City-focused group to implement/coordinate City-specific initiatives.

Membership will be by role rather than by name, to ensure that the TOR for the OSP remains current if staff change. Each role should have an alternate representative, so that at least one of the two attend each OSP meeting. Members (and their representatives) will have a strategic, decision-making role in their organisation so that they are able to take back and implement actions agreed by the OSP.

The OSP will be chaired by the Chief Executive of Hackney Council. Administration will be the responsibility of a designated officer in the Public Health team, who will also maintain an updated list of the individuals (and their alternate representatives) who will participate in the OSP. There will be representatives from both the adult and children's divisions within the Public Health team at every meeting.

The OSP strategic group membership will include:
- NHS commissioners (including City & Hackney CCG and NHS England)
- education authority partners
- children and young people's service commissioners
- adult social care commissioners
- strategic partners from across the Council, including:
    - spatial planning
    - housing policy
    - communications and consultation
    - transport planners and active travel team
    - environmental health
    - parks and public realm
    - leisure and sports team
    - libraries and cultural services
    - public health

Other stakeholders will constitute a wider operational group, and will be invited to attend OSP meetings for relevant agenda items, and to participate in task and finish groups and/or provider forum meetings, as appropriate:
- providers of our newly commissioned obesity services (to be confirmed in 2016)
- other NHS providers (including pharmacists, GPs, health visitors, dieticians)
- local providers of catering services (including Council premises)

- local employers, including the Council and Homerton Hospital
- retailers and food outlets
- schools and early years settings (including school nurses)
- Family Information Service (as a communications route to families)
- social landlords
- voluntary and community sector providers, including successful bidders as part of our public health grants programme to test out ideas on tackling the wider causes of obesity (starting in April 2016)
- residents' groups
- Healthwatch
- academic partner (tbc)